

Director/PDMR Shareholding

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NOTIFICATION AND PUBLIC DISCLOSURE OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES IN ACCORDANCE WITH THE REQUIREMENTS OF THE EU AND UK MARKET ABUSE REGIM

April 7, 2026

[Shell plc](#) (the "Company") has been notified that following the payment of the interim dividend on March 30, 2026 in res fourth quarter of 2025, the following Persons Discharging Managerial Responsibilities ("PDMRs") acquired dividend sh of shares previously delivered to them under the annual bonus and/or shares previously vested under employee share held in a Share Plan Account. Further information can be found in the Shell plc Annual Report and Form 20-F for the y December 31, 2025 (www.shell.com/annualreport).

Director/Transaction	Number of dividend shares acquired	Purchase price
Julie Keefe (2026)	2,486.44716	EUR 40.45
Julie Keefe (2026)	527.92	GBP 35.25
Julie Keefe (2026)	1,726.49108	GBP 35.25
Julie Keefe (2026)	0.00482	EUR 40.45
Julie Keefe (2026)	98.72712	GBP 35.25
Julie Keefe (2026)	25.18554	EUR 40.45
Julie Keefe (2026)	809.76937	GBP 35.25
Julie Keefe (2026)	275.0696	EUR 40.45
Julie Keefe (2026)	237.13363	EUR 40.45
Julie Keefe (2026)	17.69231	USD 93.59
Julie Keefe (2026)	342.42509	EUR 40.45
Julie Keefe (2026)	69.05541	GBP 35.25

The Notification of Dealing Form for each PDMR can be found below.

Julie Keefe
Deputy Company Secretary

ENQUIRIES

Media: International +44 (0) 207 934 5550; U.S. and Canada:
<https://www.shell.us/about-us/news-and-insights/media/submit-an-inquiry.html>

1. Details of the person discharging managerial responsibilities/person closely associated

First Name(s)

Last Name(s)

2. Reason for the notification

Chief Executive Officer

Initial notification/ amendment

3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

Shell plc

Legal Department

4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; (iv) each place where transactions have been conducted

Description of the financial instrument

Dividend

Nature of the transaction
 Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.

Currency
 Price
 Volume
 Total
 Aggregated information
 Price
 Price
 Total
 Date of transaction
 Place of transaction

1. Details of the person discharging managerial responsibilities/person closely associated

First Name(s) Wael
 Last Name(s) Sawan

2. Reason for the notification

Position/status Chief Executive Officer
 Initial notification/ amendment Initial notification

3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

Full name of the entity Shell plc
 Legal Entity Identifier code 21380068P1DRHMJ8KU70

4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each issuer where transactions have been conducted

Description of the financial instrument Ordinary shares of £, -0.07 each
 Identification Code GB00BP6MXD84
 Nature of the transaction Dividend shares in respect of shares previously delivered under the annual bonus and/or shares previously vested under employee share plans and held in a Share Plan Account.
 Currency GBP
 Price 35.25802
 Volume 527.92
 Total 18,613.41
 Aggregated information
 Volume 527.92
 Price 35.25802
 Total 18,613.41
 Date of transaction 01/04/2026
 Place of transaction London

1. Details of the person discharging managerial responsibilities/person closely associated

First Name(s) Sinead
 Last Name(s) Gorman

2. Reason for the notification

Position/status Chief Financial Officer
 Initial notification/ amendment Initial notification

3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

Full name of the entity Shell plc
 Legal Entity Identifier code 21380068P1DRHMJ8KU70

4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) e where transactions have been conducted

Description of the financial instrument Ordinary shares of â,-0.07 each
 Identification Code GB00BP6MXD84
 Nature of the transaction Dividend shares in respect of shares previously delivered under the annual bonu vested under employee share plans and held in a Share Plan Account.
 Currency GBP
 Price 35.25802
 Volume 1,726.49108
 Total 60,872.66
 Aggregated information
 Volume 1,726.49108
 Price 35.25802
 Total 60,872.66
 Date of transaction 01/04/2026
 Place of transaction London

1. Details of the person discharging managerial responsibilities/person closely associated

First Name(s) Philippa
 Last Name(s) Bounds

2. Reason for the notification

Position/status Chief Legal Officer
 Initial notification/ amendment Initial notification

3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

Full name of the entity Shell plc
 Legal Entity Identifier code 21380068P1DRHMJ8KU70

4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) e where transactions have been conducted

Description of the financial instrument Ordinary shares of â,-0.07 each
 Identification Code GB00BP6MXD84
 Nature of the transaction Dividend shares in respect of shares previously delivered under the annual bonu vested under employee share plans and held in a Share Plan Account.
 Currency EUR
 Price 40.45780
 Volume 0.00482
 Total 0.20
 Aggregated information
 Volume 0.00482
 Price 40.45780
 Total 0.20
 Date of transaction 01/04/2026
 Place of transaction Amsterdam

1. Details of the person discharging managerial responsibilities/person closely associated

First Name(s) Philippa
 Last Name(s) Bounds

2. Reason for the notification

Position/status Chief Legal Officer
 Initial notification/ amendment Initial notification

3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

Full name of the entity Shell plc
 Legal Entity Identifier code 21380068P1DRHMJ8KU70

4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each location where transactions have been conducted

Description of the financial instrument Ordinary shares of £0.07 each
 Identification Code GB00BP6MXD84
 Nature of the transaction Dividend shares in respect of shares previously delivered under the annual bonus plan vested under employee share plans and held in a Share Plan Account.
 Currency GBP
 Price 35.25802
 Volume 98.72712
 Total 3,480.92
 Aggregated information
 Volume 98.72712
 Price 35.25802
 Total 3,480.92
 Date of transaction 01/04/2026
 Place of transaction London

1. Details of the person discharging managerial responsibilities/person closely associated

First Name(s) Peter
 Last Name(s) Costello

2. Reason for the notification

Position/status President, Upstream
 Initial notification/ amendment Initial notification

3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

Full name of the entity Shell plc
 Legal Entity Identifier code 21380068P1DRHMJ8KU70

4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each location where transactions have been conducted

Description of the financial instrument Ordinary shares of £0.07 each
 Identification Code GB00BP6MXD84
 Nature of the transaction Dividend shares in respect of shares previously delivered under the annual bonus plan vested under employee share plans and held in a Share Plan Account.
 Currency EUR
 Price 40.45780
 Volume 25.18554
 Total 1,018.95
 Aggregated information
 Volume 25.18554
 Price 40.45780
 Total 1,018.95
 Date of transaction 01/04/2026
 Place of transaction Amsterdam

1. Details of the person discharging managerial responsibilities/person closely associated

First Name(s) Peter

Last Name(s) Costello

2. Reason for the notification

Position/status President, Upstream

Initial notification/ amendment Initial notification

3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

Full name of the entity Shell plc

Legal Entity Identifier code 21380068P1DRHMJ8KU70

4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) e where transactions have been conducted

Description of the financial instrument Ordinary shares of â,-0.07 each

Identification Code GB00BP6MXD84

Nature of the transaction Dividend shares in respect of shares previously delivered under the annual bonu vested under employee share plans and held in a Share Plan Account.

Currency GBP

Price 35.25802

Volume 809.76937

Total 28,550.86

Aggregated information

Volume 809.76937

Price 35.25802

Total 28,550.86

Date of transaction 01/04/2026

Place of transaction London

1. Details of the person discharging managerial responsibilities/person closely associated

First Name(s) Cederic

Last Name(s) Cremers

2. Reason for the notification

Position/status President, Integrated Gas

Initial notification/ amendment Initial notification

3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

Full name of the entity Shell plc

Legal Entity Identifier code 21380068P1DRHMJ8KU70

4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) e where transactions have been conducted

Description of the financial instrument Ordinary shares of â,-0.07 each

Identification Code GB00BP6MXD84

Nature of the transaction Dividend shares in respect of shares previously delivered under the annual bonu vested under employee share plans and held in a Share Plan Account.

Currency EUR

Price 40.45780

Volume 275.0696

Total 11,128.71

Aggregated information

Volume 275.0696

Price 40.45780

Total 11,128.71

Date of transaction 01/04/2026

Place of transaction Amsterdam

1. Details of the person discharging managerial responsibilities/person closely associated

First Name(s) Machteld
 Last Name(s) de Haan

2. Reason for the notification

Position/status President, Downstream, Renewables and Energy Solutions
 Initial notification/ amendment Initial notification

3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

Full name of the entity Shell plc
 Legal Entity Identifier code 21380068P1DRHMJ8KU70

4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each location where transactions have been conducted

Description of the financial instrument Ordinary shares of â, -0.07 each

Identification Code GB00BP6MXD84

Nature of the transaction Dividend shares in respect of shares previously delivered under the annual bonus plan, which have been vested under employee share plans and held in a Share Plan Account.

Currency EUR
 Price 40.45780
 Volume 237.13363
 Total 9,593.90

Aggregated information

Volume 237.13363
 Price 40.45780
 Total 9,593.90

Date of transaction 01/04/2026
 Place of transaction Amsterdam

1. Details of the person discharging managerial responsibilities/person closely associated

First Name(s) Machteld
 Last Name(s) de Haan

2. Reason for the notification

Position/status President, Downstream, Renewables and Energy Solutions
 Initial notification/ amendment Initial notification

3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

Full name of the entity Shell plc
 Legal Entity Identifier code 21380068P1DRHMJ8KU70

4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each location where transactions have been conducted

Description of the financial instrument American Depository Shares (SHEL)

Identification Code US7802593050

Nature of the transaction Dividend shares in respect of shares previously delivered under the annual bonus plan, which have been vested under employee share plans and held in a Share Plan Account.

Currency USD
 Price 93.59000
 Volume 17.69231
 Total 1,655.82

Aggregated information

Volume 17.69231
 Price 93.59000
 Total 1,655.82

Date of transaction 01/04/2026
 Place of transaction New York

1. Details of the person discharging managerial responsibilities/person closely associated

First Name(s) Andrew
 Last Name(s) Smith

2. Reason for the notification

Position/status President, Trading and Supply
 Initial notification/ amendment Initial notification

3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

Full name of the entity Shell plc
 Legal Entity Identifier code 21380068P1DRHMJ8KU70

4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) e where transactions have been conducted

Description of the financial instrument Ordinary shares of â,-0.07 each
 Identification Code GB00BP6MXD84
 Nature of the transaction Dividend shares in respect of shares previously delivered under the annual bonu vested under employee share plans and held in a Share Plan Account.
 Currency EUR
 Price 40.45780
 Volume 342.42509
 Total 13,853.77
 Aggregated information
 Volume 342.42509
 Price 40.45780
 Total 13,853.77
 Date of transaction 01/04/2026
 Place of transaction Amsterdam

1. Details of the person discharging managerial responsibilities/person closely associated

First Name(s) Rachel
 Last Name(s) Solway

2. Reason for the notification

Position/status Chief Human Resources and Corporate Officer
 Initial notification/ amendment Initial notification

3. Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

Full name of the entity Shell plc
 Legal Entity Identifier code 21380068P1DRHMJ8KU70

4. Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) e where transactions have been conducted

Description of the financial instrument Ordinary shares of â,-0.07 each
 Identification Code GB00BP6MXD84
 Nature of the transaction Dividend shares in respect of shares previously delivered under the annual bonu vested under employee share plans and held in a Share Plan Account.
 Currency GBP
 Price 35.25802
 Volume 69.05541
 Total 2,434.76

Aggregated information	
Volume	69.05541
Price	35.25802
Total	2,434.76
Date of transaction	01/04/2026
Place of transaction	London

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