

Moon River Moly Ltd. Announces Preliminary Economic Assessment of Potential Restart of 25% Owned Endako Molybdenum Mine

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HIGHLIGHTS:

- Pre-tax net present value ("NPV") of \$1.1 billion, internal rate of return ("IRR") of 46%, an after-tax NPV of \$790 million and an IRR of 40% at an 8% discount rate and assuming a long-term molybdenum ("Mo") price of US\$49.73 per kg (US\$22.50 per pound ("lb"));
- 10-year mine life based on 75,000 tonnes of mill throughput per day or 27.3 million tonnes per-year;
- Initial capital cost of \$550.9 million including \$83.7 million of contingency;
- Annual average production of 9.3 million kg or 20.5 million pounds of Mo;
- Average cash cost of US\$25.60 per kg or US\$11.61 per lb and All-In Sustaining Cost ("AISC") of US\$29.85 per kg or US\$13.54 per lb of Mo;
- Open pit mine with flotation processing facilities on site;
- A measured and indicated mineral resource of 335.7 million tonnes grading 0.072% MoS2 (0.0 43 % Mo) (see Table 1.1);
- A 2.2-year payback;
- Life-of-mine direct income and mining taxes in excess of \$609 million;
- Potential Project enhancements from the use of ore bucket sorting technology and ore particle sorting ("OPS") technology.

All dollar amounts are stated in Canadian Dollars unless otherwise noted.

[Moon River Moly Ltd.](#) (TSXV: MOO) ("Moon River" or the "Company") is pleased to announce the results of a Preliminary Economic Assessment ("PEA") for the Endako mine complex in British Columbia (the "Endako Mine"), currently on care and maintenance, comprised of an open-pit molybdenum mine, concentrator, and roaster, located approximately 190 kilometres west of Prince George, British Columbia. The PEA examines the potential restart of operations at the Endako Mine (the "Project").

Paul Parisotto, President and Chief Executive Officer, says of the PEA results: "We are very pleased with the positive results of the PEA as it presents a very convincing case for the rapid advancement of the necessary work to restart mining operations at the Endako Mine."

Ian McDonald, Chairman, commented: "My involvement with this Project first began twenty years ago, and I firmly believe that the time for the restart of production at the Endako Mine has arrived. The compelling, robust economics, together with a Tier One jurisdiction in a mining-friendly province, indicate that the Endako Mine can recapture its position as Canada's largest molybdenum producer."

The PEA was prepared by A-Z Mining Professionals Ltd. ("AMPL") and contemplates the restart of open pit mining with potentially economic mineralization processed in the existing on-site processing facilities. The open pit will produce approximately 26 to 27 million tonnes per year of potentially economic molybdenum ("Mo") mineralization. Run of Mine ("ROM") potentially economic mineralization will be crushed, ground in the SAG mill located in the New Plant (as defined below), ground in ball mills located in both the New Plant and Old Plant, as described further below, and followed by Mo concentrate produced by flotation. The resulting Life of Mine ("LOM") is 10 years.

BACKGROUND

The Endako Mine is a past producing mine with flooded open pits, an original mothballed processing facility (the "Old Plant") which had processing capacity of approximately 30,000 tonnes per day, a larger 52,000 tonnes per day processing facility on care and maintenance since 2015 (the "New Plant") and all support infrastructure and facilities in place (also on care and maintenance). Both processing facilities employed flotation recovery producing molybdenum concentrate.

The Endako Mine is located in the Bulkley-Nechako region of central British Columbia, approximately 190 kilometres (km) west of Prince George and about 400 km east of Prince Rupert, British Columbia. The nearest town is Fraser Lake, about 15 km east of the Endako Mine and is located about 10 km south of Highway 16 (the Yellowhead Highway) on a paved road.

On May 30, 2024, Moon River completed the indirect acquisition of a 25% interest in the Endako Mine from Sojitz Corporation ("Sojitz"), a Japanese multi-national company. The Endako Mine is jointly owned by Moon River (25%) and [Centerra Gold Inc.](#) ("Centerra") (75%) and operates through a joint venture company. While Centerra is aware that this PEA was being prepared for Moon River, it has neither participated in nor endorsed the work.

PROJECT RESTART PLAN

The restart mining plan comprises:

1. Mining measured and indicated potentially economic mineralization, located mainly in the walls and floors, of the existing Endako and Denak open pits.
1. Rebuilding existing blast hole drills and rope shovels from the past operation and lease major mining equipment and purchase smaller support equipment for the mine.
1. Relocating the existing primary crusher and a second new crusher to outside of the new ultimate open pit limits.
1. Adding pumping capacity to split the mill feed between the New Plant and the Old Plant ball mills and add extra rougher flotation capacity to the New Plant to allow for the planned higher throughput.
1. Refurbishing a portion of the Old Plant grinding circuit to provide an extra 20,000 - 25,000 tonnes per day grinding capacity and connecting this grinding circuit to the New Plant flotation circuit.
1. Refurbishing of major equipment and refurbishing or replacing smaller equipment components (as required) in the processing plants.
1. Construction of a new concentrate dewatering and drying circuit and building.
1. Construction of a tailings sand plant to produce cycloned tailings to facilitate tailings dams height and storage capacity increases to meet the restart mine plan.
1. Refurbishing and/or upgrading, as required, of the site infrastructure buildings, facilities, and services.
1. Construction of a water treatment plant ("WTP") to treat all contact water (water from disturbed areas of the mine) not recycled in the mining and processing operations.

1. Reconfiguring and installation of water pipelines to store and remove water (water from the disturbed areas of the mine) not recycled in the mining and processing operations.
1. Construction of water pipelines from TP-1 to the WTP and from the WTP to the discharge to the environment location on the Endako River.
1. Sale of molybdenum concentrate to domestic and international smelters.

Mining would employ open pit techniques using conventional rubber tired, diesel-powered mobile equipment, track mounted drills, and rope shovels.

The LOM measured and indicated potentially economic mineralization production is scheduled at approximately 26 to 27 million tonnes per year. The mine schedule prioritizes mining of higher-grade material from within the open pits for the first approximately 10 years. The LOM strip ratio is favourable at 0.68 tonnes of waste per 1 tonne of potentially mineable resources.

The mine schedule is based on the optimised pit shell with mining recovery and mining dilution rates of 95% and 5%, respectively.

Mining will be performed on a 24 hour, 7 days per week basis. Mining equipment will be a combination of leased and owned.

The potentially mineable resources from the open pit optimisation were used to develop the mine plan, which would extract 273 million tonnes at an average grade of 0.075% MoS₂ (0.045% Mo) after dilution and mining losses.

PROCESSING

Recovery of a molybdenum concentrate from potentially economic mineralization will be achieved using the refurbished existing processing plant facilities. The addition of new processing equipment is required for concentrate leaching, dewatering, and drying. The processing plant will have a capacity to treat 75,000 tonnes per day or 27 million tonnes per annum.

The existing in-pit primary crusher and a new second crusher, located close to the New Plant, will process the potentially economic ROM mineralization. The crushed potentially economic mineralization will be ground in the SAG mill located in the New Plant followed by grinding in ball mills located in both the New Plant and the Old Plant.

The grinding products from the Old Plant and the New Plant will be combined at the beginning of the New Plant flotation circuits. Concentrate will be produced by rougher/scavenger flotation, primary concentrate regrinding, first cleaner/scavenger flotation, secondary concentrate regrinding, secondary cleaner flotation, and final concentrate thickening.

Final concentrate leaching and product dewatering and drying will be performed in a new facility constructed on the footprint of the existing ultra-pure plant (to be demolished).

The forecast average processing plant molybdenum recovery is 75.7%.

INFRASTRUCTURE

Existing infrastructure includes:

1. access roads, BC power grid-power supply to site, nearby railway line and fresh water supply network;

2. primary crushing plant; (to be moved);
3. one new processing plant capable of processing 52,000 tonnes/day;
4. one old decommissioned processing plant capable of processing 30,000 tonnes/day;
5. tailings management facility with 2 disposal areas TP-1 and TP-3;
6. reclaim water ponds;
7. administration, warehouse, change house, laboratory, mine shops and buildings; and
8. one reclaimed tailings disposal area TP-2; and
9. two non-operational roasters.

Refurbishing and upgrading of all facilities, other than the existing roasters which will remain non-operational, will be required and are included in the restart plan and cost estimates.

MANPOWER

The operation would employ a total of approximately 500 hourly and staff personnel.

ENVIRONMENT AND PERMITTING

The Endako Mine is in compliance with all necessary permits for its status as an operation on care and maintenance. A restart of mining operations will necessitate the reactivation and refreshing of all necessary water and operating permits. Additionally, an amendment to the existing tailings management facility permit will be required, prior to production. This will allow placement of classified tailings to increase the dam heights, in order to accommodate LOM tailings disposal. It is anticipated that the required permits for a restart of mining operations will be obtained as a matter of course.

PROJECT SCHEDULE

The Endako Mine restart schedule requires approximately 1.5 to 2 years from the approval of restart to the start of production. During the first year, detailed engineering on the open pit mining, processing plants reconfiguration and upgrades, support facilities refurbishment and upgrades, preparation and awarding of contractor and supplier major contracts will be completed. Construction and start of commissioning will require an additional year.

MINERAL RESOURCE

The data used to generate the resource calculation was reviewed and approved by F. Bakker P.Geo. This included two site visits (April 2025 and September 2025) by the author. Sampling methods, QAQC programs and databases were examined. As the database contains approximately 360,000 individual assays and over 290,000 drill holes (reverse circulation, diamond drill and blast holes) it was not possible to verify the entire data set due to the volume of data and as many of the holes no longer exist. The assay data was verified by comparing to Endako written reports, filed assessment reports and month end statements and work undertaken by previous authors. The author is of the opinion that the accuracy of the data was sufficient for a mineral resource statement.

The mineral resource was calculated utilizing commercial 3D Block Modelling Software (HxGN Mine Plan™ 3D). The model utilized geological domains based on geostatistics, lithology, a grade limit design of approximately 0.01% MoS₂ and limits imposed by both existing pit walls and potentially new pit wall limits. This resource model was used for determining the mineral resources estimate and to undertake open pit optimisation of a mine production plan utilizing the potentially mineable resource.

The effective date of the mineral resource is the upcoming publication date of the PEA.

The author is unaware of any known legal, political, environmental, or other risks that could materially affect the potential development of the mineral resources or mineral reserves as this was an existing operating mine.

Table 1.1 presents the mineral resource estimate for the Endako Mine at various cut-off grades. Inferred mineral resources were not included in the PEA economic analysis.

Table 1.1 Mineral Resources

ZONE	MEASURED RESOURCE		INDICATED RESOURCE		MEASURED AND INDICATED		INFERRED RESOURCE	
	TONNES	%MoS2	TONNES	%MoS2	TONNES	%MoS2	TONNES	%MoS2
Total >= 0.010	237,413,000	0.0468	435,641,000	0.049	673,054,000	0.048	164,564,000	0.038
Total >= 0.015	206,183,000	0.0522	409,652,000	0.052	615,835,000	0.052	144,091,000	0.037
Total >= 0.020	183,642,000	0.0565	382,707,000	0.054	566,349,000	0.055	128,689,000	0.040
Total >= 0.025	157,962,000	0.0621	347,564,000	0.057	505,526,000	0.059	112,503,000	0.043
Total >= 0.030	138,289,000	0.0671	311,767,000	0.061	450,056,000	0.063	93,871,000	0.046
Total >= 0.035	117,593,000	0.0733	271,696,000	0.065	389,289,000	0.067	76,928,000	0.050
Total >= 0.040	100,673,000	0.0794	234,981,000	0.069	335,654,000	0.072	60,127,000	0.054
Total >= 0.045	85,723,000	0.0860	187,826,000	0.074	273,549,000	0.078	45,770,000	0.060
Total >= 0.050	73,121,000	0.0927	158,985,000	0.079	232,106,000	0.084	34,961,000	0.066
Total >= 0.055	62,662,000	0.0996	132,436,000	0.085	195,098,000	0.090	27,753,000	0.072
Total >= 0.060	54,246,000	0.1061	112,264,000	0.090	166,510,000	0.095	22,864,000	0.077
Total >= 0.065	46,871,000	0.1131	93,091,000	0.096	139,962,000	0.102	18,903,000	0.083
Total >= 0.070	40,936,000	0.1198	78,354,000	0.101	119,290,000	0.108	15,875,000	0.087
Total >= 0.075	35,776,000	0.1267	64,680,000	0.107	100,456,000	0.114	13,276,000	0.092
Total >= 0.080	31,269,000	0.1339	54,004,000	0.113	85,273,000	0.121	11,042,000	0.097

The highlighted resource at a cutoff grade of 0.040%MoS2, (excluding inferred resources) is the long term potentially economic mineralization that could be available for mining. This cutoff grade was used in determining the mining plan which reflects the mining and processing rate of approximately 27 million tonnes per year at an overall LOM operating cost of \$11.84. The 0.040% MoS2 cutoff was chosen as it has an in-situ value of \$12.14 per tonne, which is slightly above the LOM mining cost. (Grade/100 x 2204 lbs/tonne x conversion to Mo (0.599%) x Mill Recovery (75.7%) x \$22.5 (price/lb) x1.35 (US\$ Exchange rate) = \$12.14/tonne).

There are no mineral reserves for the Endako Mine. Mineral resources that are not mineral reserves do not have demonstrated economic viability.

CAPITAL EXPENDITURES

Pre-production capital expenditures for the Project Base Case are estimated to total \$493.7 million. The total capital expenditure includes contingencies from 20% to 30%. The breakdown of capital expenditures is presented in Table 1.2 below.

Table 1.2
Pre-production Capital Expenditures - Estimates

Component	Total Expenditures (\$ million)
Mine	\$35.1
Equipment Lease Deposit and Purchases	\$23.3
Processing Plant	\$89.2
Tailings Management Facilities	\$150.1
Surface Infrastructure	\$13.2
Non- Mining Mobile Equipment	\$5.0
Water Management	\$31.5
Water Treatment	\$52.7
Owner's Costs	\$10.0
Contingency	\$83.7

Total	\$493.7
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In addition to the capital expenditures, working capital of \$57.2 million, based on 3 months of operating costs, has been estimated.

LOM sustaining capital requirements of \$3.2 million are estimated. This comprises upgrades to the processing plant and surface infrastructure. Mining equipment is to be leased to own for the LOM. The tailings management facility dam raising costs are included in operating costs as the tailings will be used to increase dam heights as part of the tailings facility management plan.

OPERATING COSTS

The estimated total average Base Case operating cost (excluding smelting and refining) is approximately \$11.84 per tonne of potentially mineable resources or the equivalent (exchange rate of CAD\$: US\$ =1.35) or US\$11.61 per pound of molybdenum. Table 1.3 below, presents a summary of the LOM average operating costs for each department on a cost per tonne of potentially mineable resources basis.

Table 1.3
Project Operating Costs Summary

Component	Cost/tonne (\$)
Mining	\$5.45
Processing and Tailings	\$5.53
Surface Department, Environmental, and G&A	\$0.86
Total Operating Cost per Tonne	\$11.84

Total Operating Cost per Pound of Molybdenum US\$11.61

FINANCIAL RESULTS

The financial returns (Table 1.4) from the potentially mineable resources are presented for the expected parameters and costs at a molybdenum long term three-year trailing average price of US\$49.73 per kg (US\$22.50 per pound lb.) of molybdenum oxide, at an exchange rate of CAD\$ 1.00 = US\$0.74.

The Endako Mine is forecast to produce approximately 9.3 million kilograms (20.5 million pounds) per year of molybdenum metal in concentrate. Life of Mine total molybdenum metal in concentrate production is 93.3 million kilograms (205.2 million lbs.).

Table 1.4
Base Case Financial Returns

	Pre-Tax	After-Tax
Pre-production CAPEX (\$ millions)	\$493.7	\$493.7
Undiscounted Net Revenue (\$ millions)	\$5,854	\$5,854
Undiscounted Total Cash Flow (\$ millions)	\$2,087	\$1,478
NPV (5%) - millions	\$1,405	\$996
NPV (8%) - millions	\$1,116	\$790
IRR	46%	40%
Payback Period	2.2 years	2.2 years

SENSITIVITY ANALYSIS

Sensitivity analysis was performed for molybdenum price, capital expenditures, operating costs, mined grades and exchange rate for ranges up to ±20%. The Project is sensitive to changes in metals prices and

reasonably sensitive to changes in all the other variables.

The sensitivity analysis results are shown in Table 1.5 and 1.6 and Figure 1.1 and 1.2. Financial results are most sensitive to grade, exchange rate and molybdenum price changes and least sensitive to capital expenditures and operating costs.

Table 1.5
Sensitivity Analysis for After-Tax NPV

Parameter	After-Tax NPV 8% (\$ million)								
	-20%	-15%	-10%	-5%	0%	5%	10%	15%	20%
Mined Grade	114	313	473	635	790	945	1100	1254	1409
Molybdenum Price	-302	-31	265	526	790	1061	1344	1641	1948
Operating Costs	1071	1001	931	862	790	719	649	573	502
Capital Costs	865	846	828	808	790	771	753	734	716

US\$:CAD\$ Exchange Rate 273 407 536 666 790 915 1038 1161 1284

Table 1.6
Sensitivity Analysis for After-Tax IRR

Parameter	After-Tax IRR (%)								
	-20%	-15%	-10%	-5%	0%	5%	10%	15%	20%
Mined Grade	14	21	28	34	40	46	52	58	64
Molybdenum Price	-7	7	19	30	40	51	62	73	84
Operating Costs	52	49	46	43	40	37	35	31	28
Capital Costs	50	48	45	43	40	38	37	35	33

US\$:CAD\$ Exchange Rate 19 25 30 36 40 45 50 55 59

Figure 1.1 Graph of Net Present Value (NPV) at 8% Discount Rate

To view an enhanced version of this graphic, please visit:

https://images.newsfilecorp.com/files/7009/275365_figure1.1.jpg

Figure 1.2 Graph of IRR Sensitivity Analysis

To view an enhanced version of this graphic, please visit:

https://images.newsfilecorp.com/files/7009/275365_figure1.2.jpg

POTENTIAL PROJECT ENHANCEMENTS

Preliminary assessment of shovel/excavator whole bucket ore and waste differentiation has been investigated. This would potentially facilitate better in-pit grade control and minimize waste rock sent to the processing plant for beneficiation. In-bucket sensors determine if a loaded bucket of material is ore or waste, for placing in the appropriate truck for transport to the primary crusher or waste storage areas.

OPS technology, whereby rock exiting the primary crushers can be screened for an optimum size, should be further investigated. There is currently a 5-tonne representative sample of rock from the Endako pit undergoing testing at a reputable vendor and manufacturer of OPS equipment.

RECOMMENDATIONS

Based on this PEA, Endako Mine restart recommendations are:

- Complete a Feasibility Study for mine restart using a mining and processing rate of approximately 75,000 tonnes per day (27 million tonnes per year) of potentially economic mineralization.

- For the Feasibility Study, develop a new geology block model for use in resources estimation, using geological data owned by the joint venture company. A new model should be constructed using metric measures consistent with present Canadian practice and to avoid potential errors with conversions using a mix of Metric and Imperial measures.
- Undertake diamond drilling on nearby known targets of potential resources to expand potentially mineable resources and increase the LOM.
- Develop an updated or new detailed water management model which would include hydrology and tailings management facility leachate seepage data and forecasts.
- Investigate the use of excavator/shovel bucket ore sensing technology and OPS technology for inclusion in the Feasibility Study.

Non-IFRS Financial Measures

The Company has included in this news release certain terms or performance measures commonly used in the mining industry that are not defined under International Financial Reporting Standards as issued by the International Accounting Board ("IFRS"). These include Operating Costs, Cash Cost, AISC, Pre-Production Capital Expenditures, Sustaining Capital Expenditures, and Life of Mine Average Operating Costs. Non-IFRS measures do not have any standardized meaning prescribed under IFRS, and therefore, they may not be comparable to similar measures employed by other companies. The data presented are intended to provide additional information and should not be considered in isolation or as a substitute for measures prepared in accordance with IFRS. Non-IFRS financial measures used in this news release and common to the mining industry are defined.

Operating Costs include mining, processing, general and administrative, concentrate transportation costs, treatment and refining charges, etc.

Cash costs include on-site mining costs plus on-site G&A, royalties/production taxes and permitting/community costs related to current operations.

AISC includes total cash costs plus reclamation costs, exploration and study costs, sustaining capital exploration/development and sustaining capital expenditure.

Technical Report & Qualified Persons

A Technical Report in respect of the PEA (the "Technical Report") prepared in accordance with National Instrument 43-101 Standards of Disclosure for Mineral Projects ("NI 43-101") will be filed on SEDAR+ under the Company's issuer profile within 45 days of the date of this news release. Readers are encouraged to read the Technical Report in its entirety, including all qualifications, assumptions and exclusions that relate to the mineral resource estimate and the PEA. The Technical Report is intended to be read as a whole, and sections should not be read or relied upon out of context.

Qualified Persons

The scientific and technical content of this news release was reviewed, verified, and approved by Mr. Brian LeBlanc, P. Eng., President of AMPL, an independent "qualified person" as defined by NI 43-101 ("QP"). Mr. LeBlanc is the QP responsible for the scientific and technical information contained in this news release.

About Moon River

Moon River is a Canadian-based resource company focused on the acquisition, exploration and development of mineral projects. Moon River is focused on the development of the Davidson Property which hosts a large molybdenum-copper-tungsten deposit and is located near Smithers, British Columbia. The Company also holds 25% of one of the largest molybdenum mines in North America, the Endako Mine

Complex also located in British Columbia.

For further information please contact:

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Neither the TSXV nor its Regulation Services Provider (as that term is defined in the policies of the TSXV) accepts responsibility for the adequacy or accuracy of this release.

Forward-looking Statements:

This press release contains forward-looking statements and forward-looking information (collectively, "forward-looking statements") within the meaning of applicable securities laws. Any statements that are contained in this press release that are not statements of historical fact may be deemed to be forward-looking statements. Forward-looking statements are often identified by terms such as "may", "should", "anticipate", "will", "estimates", "believes", "intends", "expects", "plans" and similar expressions, which are intended to identify forward-looking statements. More particularly and without limitation, this press release contains forward-looking statements concerning metal price assumptions, cash flow forecasts, projected capital and operating costs, metal recoveries, mine life, production rates, infrastructure, permitting, potential enhancements to the Project, that OPS will be incorporated into future plans and will prove beneficial, and future plans and other assumptions to be set out in the Technical Report in respect of the PEA. These forward-looking statements reflect the current views of the Company, represent the expectations of the Company as of the date of this news release, and are based on certain assumptions that the Company and its consultants have made in preparing the PEA and Technical Report that will be filed in respect thereto within 45 days of this news release. There can be no assurance that the results of the PEA particularly the expected Project returns will be achieved or that the Mineral Resources that are not Mineral Reserves will be economically viable. Readers are encouraged to read the Technical Report in its entirety, including all qualifications, assumptions and exclusions that relate to the Mineral Resources. The Technical Report is intended to be read as a whole, and sections should not be read or relied upon out of context.

Although the Company believes the expectations and material factors and assumptions reflected in these forward-looking statements are reasonable as of the date hereof, there can be no assurance that these expectations, factors and assumptions will prove to be correct. These forward-looking statements are not guarantees of future performance and are subject to a number of known and unknown risks and uncertainties including risks detailed in the PEA and continuous disclosure including the Technical Report, which are or will be available on SEDAR+ at www.sedarplus.ca. Accordingly, readers should not place undue reliance on the forward-looking statements contained in this press release.

These risk factors should not be construed as exhaustive. Readers are cautioned that events or circumstances could cause results to differ materially from those predicted, forecasted or projected in the PEA and the Technical Report in respect thereof. The forward-looking statements contained in this press release speak only as of the date of this press release.

These forward-looking statements reflect the current views of the Company, represent the expectations of the Company as of the date of this press release, and are based on certain assumptions that the Company has made in respect thereof as at the date of this press release.

The forward-looking statements are not guarantees of future performance and are subject to a number of known and unknown risks and uncertainties including risks detailed in the Company's continuous disclosure, which are available on SEDAR+ at www.sedarplus.ca. Accordingly, readers should not place undue reliance on the forward-looking statements contained in this press release.

The Company does not undertake any obligation to publicly update or revise any forward-looking statements or information, except as required by applicable laws. The forward-looking statements contained in this document are expressly qualified by this cautionary statement.

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