NOG Announces Second Quarter 2025 Results and Updates 2025 Guidance

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SECOND QUARTER HIGHLIGHTS

- Total quarterly production of 134,094 Boe per day (57% oil), up 9% from the second quarter of 2024
- Oil volumes of 76,944 Bbl per day, up 10.5% from the second quarter of 2024
- Record Appalachian volumes of 123.5 MMcf per day
- Uinta volumes up over 18.5% sequentially, marking the second consecutive quarter of double digit growth
- GAAP net income of \$99.6 million, Adjusted Net Income of \$136.3 million and record Adjusted EBITDA of \$440.4 million. See "Non-GAAP Financial Measures" below
- Cash flow from operations of \$362.1 million. Excluding changes in net working capital, cash flow from operations was \$387.0 million, an increase of 3% from the second quarter of 2024
- Generated \$126.2 million of Free Cash Flow. See "Non-GAAP Financial Measures" below
- Capital expenditures of \$210.0 million, excluding non-budgeted acquisitions and other items, down 12% from the second quarter of 2024
- Completed twenty-two ground game transactions adding approximately 2,600 net acres and 4.8 net wells for \$31.2 million, inclusive of associated development costs
- In April 2025, closed on previously announced Upton County, Texas acquisition adding 2,275 net acres for total cash consideration of \$61.7 million, net of closing adjustments.
- Raised \$211.2 million in a re-opening of 2029 Convertible Notes and repurchased over 1.1 million shares of common stock at an average price of \$31.15 per share in conjunction with the offering
- Expect to receive a \$48.6 million legal settlement, net of legal expenses
- Updates guidance on operating costs, production levels and capital expenditures

Northern Oil and Gas Inc. (NYSE: NOG) ("NOG" or "Company") today announced the Company's second quarter results.

MANAGEMENT COMMENTS

"NOG's diverse and scaled platform delivered solid results, with strong free cash flow generation and continued growth from our Appalachian and Uinta Basin properties. The Ground Game continues to gain momentum, providing accretive opportunities that should benefit the Company through cycle, featuring both near term development and longer dated inventory rich opportunities. With a focus on creating shareholder value for the long-term, we anticipate incremental growth being focused on the strong backlog of inorganic opportunities available to us in the marketplace today," commented Nick O'Grady, NOG's Chief Executive Officer.

SECOND QUARTER FINANCIAL RESULTS

Oil and natural gas sales for the second quarter were \$574.4 million. Second quarter GAAP net income was \$99.6 million or \$1.00 per diluted share. Second quarter Adjusted Net Income was \$136.3 million or \$1.37 per adjusted diluted share. Adjusted EBITDA in the second quarter was \$440.4 million, a 7% increase from the second quarter of 2024. See "Non-GAAP Financial Measures" below.

PRODUCTION

Second quarter production was 134,094 Boe per day, inline with the first quarter of 2025 and a 9% increase from the prior year. Oil represented 57% of total production in the second quarter with 76,944 Bbls per day, down 2% from the first quarter of 2025 and an increase of 10.5% from the second quarter of 2024. NOG had 20.8 net wells added to production during the second quarter, compared to 27.3 net wells added to

25.12.2025 Seite 1/24

production in the first quarter of 2025. Despite modest commodity price related shut ins, the Company saw strong well performance across multiple basins. Uinta volumes were again exceptional, growing over 18.5% sequentially, and Appalachian volumes set a new record for the second straight quarter during a period of strong natural gas pricing.

PRICING

During the second quarter, NOG's unhedged net realized oil price was \$58.37. The Company's average differential to WTI prices was \$5.31, an 8% improvement from the first quarter of 2025, driven primarily by lower differentials in the Uinta Basin. NOG's unhedged net realized gas price in the second quarter was \$2.89 per Mcf, representing a 82% realization compared with Henry Hub pricing. Natural gas realizations declined from the first quarter of 2025 primarily driven by continued widening in Waha pricing in the Permian.

OPERATING COSTS

Lease operating costs were \$121.4 million in the second quarter of 2025, or \$9.95 per Boe, 6% higher on a per unit basis compared to the first quarter of 2025. LOE costs increased primarily due to higher processing and salt water disposal costs. Production taxes were \$35.6 million in the second quarter of 2025, compared to \$36.1 million in the first quarter of 2025, a decrease primarily due to lower realized oil prices. Second quarter general and administrative ("G&A") costs totaled \$15.6 million or \$1.28 per Boe, as compared to \$1.19 per Boe in the first quarter of 2025. NOG's adjusted cash G&A costs, which excludes non-cash share-based compensation and acquisition cost amounts of \$3.7 million and \$1.0 million, respectively, totaled \$10.9 million or \$0.89 per Boe in the second quarter, up \$0.02 per Boe compared to the first quarter of 2025.

CAPITAL EXPENDITURES AND ACQUISITIONS

Capital expenditures for the second quarter were \$210.0 million (excluding non-budgeted acquisitions and other). This was comprised of \$178.8 million of total drilling and completion ("D&C") capital on organic assets, and \$31.2 million of Ground Game activity inclusive of associated development costs. Notably, capital expenditures were down 16.0% quarter over quarter and 11.5% year over year while production volumes remained robust. D&C spending was largely as expected during the quarter, with significant spud activity and steady AFE activity. Normalized well costs on the Company's D&C list declined sequentially, now averaging approximately \$800 per lateral foot. NOG's Permian Basin spending was 34% of the capital expenditures for the second quarter, the Williston was 25%, the Uinta was 15% and the Appalachian was 26%. On the Ground Game acquisition front, NOG closed on twenty two transactions across the Company's four operating areas and featuring various structures totaling over 2,600 net acres and separately 4.8 net current and future development wells.

On April 1, 2025, NOG closed on its previously announced Upton County, Texas acquisition from a private operator. The assets add 2,275 net acres and were acquired for total cash consideration of \$61.7 million, net of closing adjustments.

LIQUIDITY AND CAPITAL RESOURCES

NOG had total liquidity in excess of \$1.1 billion as of June 30, 2025, consisting of \$1.1 billion of committed borrowing availability under its Revolving Credit Facility and \$25.9 million cash on hand.

OTHER MATTERS

NOG accounts for its assets under the Full Cost method, as opposed to the Successful Efforts method, which does not perform historical price-based asset tests. Driven by lower average oil prices, the Company recorded a non-cash impairment charge of \$115.6 million in the second quarter of 2025 under the "ceiling test" of its full cost pool of oil and gas assets. This non-cash charge will have no impact on cash flows of the Company.

In June 2025, the Company entered into a settlement and mutual release agreement (the "Settlement

25.12.2025 Seite 2/24

Agreement") with an operator in North Dakota (the "Operator"). Pursuant to the Settlement Agreement, the Operator and the Company have settled and permanently released certain claims of the Company relating to certain post-production costs previously deducted from revenues. Pursuant to the settlement, the Company will receive approximately \$81.7 million, recorded within Oil and Gas Sales in the accompanying condensed statements of operations. The Company expects to receive a net cash settlement of \$48.6 million after deducting approximately \$33.1 million in legal settlement expenses. The cash proceeds are expected to be received in the third quarter of 2025.

SHAREHOLDER RETURNS

In the second quarter of 2025, the Company repurchased 1.1 million shares of common stock at an average price of \$31.15 per share in connection with the re-opening of the Company's 2029 Convertible Notes.

In the second quarter of 2025, the Company paid a cash dividend of \$0.45 per share to NOG's stockholders of record as of March 28, 2025. This represented an increase of 7% over the dividend per share paid in the previous quarter.

In July 2025, the Company paid a cash dividend of \$0.45 per share to NOG's stockholders of record as of June 27, 2025.

2025 ANNUAL GUIDANCE

Given the recent volatility in commodity markets, the reduction of activity in the Williston Basin and a reduction in discretionary spending, the Company is reducing overall capital spending for 2025 by \$125 - \$150 million from the prior range. In accordance with the reduced capital spending, oil volume guidance is reduced, at the midpoint, to the low end of the prior range of guidance. Additionally, total production guidance was reduced by approximately 1,000 Boe per day at the midpoint. NOG continues to be highly flexible with its capital spending, and should commodity prices and thus, returns, increase, the Company could accelerate capital spending to prior levels if warranted.

NOG currently expects total capital spending in the range of \$925 - \$1,050 million for 2025, with approximately 57% of its 2025 budget to be spent on the Permian, 17% on the Williston, 16% on the Appalachian and 11% on the Uinta Basin. In addition to revisions to capital spending and oil volumes, the Company has made modest additional guidance changes to production expenses, NYMEX WTI differentials and production taxes, which are detailed in the table below.

	Prior Guidance	Revised	Guidance	
Annual Production (Boe per day)	130,000 - 135,000	130,000	- 133,000	
Annual Oil Production (Bbls per day)	75,000 - 79,000	74,000 -	76,000	
Total Capital Expenditures (\$ in millions) \$1,050 - \$1,200	\$925 - \$1	1,050	
Net Oil Wells Turned-in-Line (TIL)	87.0 - 91.0	73.0 - 76	.0	
Net Total Wells Turned-in-Line (TIL)	97.0 - 99.0	83.0 - 85	.0	
Net Wells Spud	106.0 - 110.0	75.0 - 85	.0	
Operating Expenses and Differentials				
Production Expenses (per Boe)			\$9.15 - \$9.40	\$9.25 - \$9.60
Production Taxes (as a percentage of C	il & Gas Sales)		8.5% - 9.0%	7.5% - 8.5%
Average Differential to NYMEX WTI (pe	r Bbl)		(\$4.75) - (\$5.50)	(\$5.25) - (\$5.75)

25.12.2025 Seite 3/24

Average Realization as a Percentage of NYMEX Henry Hub (per Mcf) 85% - 90% 85% - 90%

DD&A (per Boe) \$16.50 - \$17.50 \$16.00 - \$17.00

General and Administrative Expense (per Boe):

Non-Cash \$0.25 - \$0.30 \$0.25 - \$0.30

Cash (excluding transaction costs on non-budgeted acquisitions) \$0.85 - \$0.90 \$0.85 - \$0.90

SECOND QUARTER 2025 RESULTS

The following tables set forth selected operating and financial data for the periods indicated.

	Three Mor	nths Ended	June 3	30,
	2025	2024	% C	hange
Net Production:				
Oil (MBbl)	7,002	6,338	10	%
Natural Gas (MMcf)	31,204	29,319	6	%
Total (MBoe)	12,203	11,224	9	%
Average Daily Production:				
Oil (Bbl)	76,944	69,645	10	%
Natural Gas (Mcf)	342,900	322,183	6	%
Total (Boe)	134,094	123,342	9	%
Average Sales Prices:				
Oil (per Bbl) ⁽¹⁾	\$ 58.37	\$77.11	(24)%
Effect of Gain (Loss) on Settled Oil Derivatives on Average Price (per Bbl)	6.21	(2.30)	
Oil Net of Settled Oil Derivatives (per Bbl) (1)	64.58	74.81	(14)%
Natural Gas and NGLs (per Mcf) (2)	2.89	2.47	17	%
Effect of Gain on Settled Natural Gas Derivatives on Average Price (per Mcf)	0.56	0.80		
Natural Gas and NGLs Net of Settled Natural Gas and NGL Derivatives (per Mcf) (2)	3.45	3.27	6	%
Realized Price on a Boe Basis Excluding Settled Commodity Derivatives (1) (2)	40.87	49.98	(18)%
Effect of Gain on Settled Commodity Derivatives on Average Price (per Boe)	4.99	0.79		
Realized Price on a Boe Basis Including Settled Commodity Derivatives (1) (2)	45.86	50.77	(10)%
Costs and Expenses (per Boe):				
Production Expenses	\$ 9.95	\$8.99	11	%
Production Taxes	2.92	4.33	(33)%

25.12.2025 Seite 4/24

General and Administrative Expenses	1.28	1.21	6	%
Depletion, Depreciation, Amortization and Accretion	16.86	15.73	7	%
Net Producing Wells at Period End	1,151.7	1,015.2	13	%

⁽¹⁾ Excludes the impact of certain non-cash adjustments to oil revenues.

HEDGING

NOG hedges portions of its expected production volumes to increase the predictability of its cash flow and to help maintain a strong financial position. The following table summarizes NOG's open crude oil commodity derivative swap contracts scheduled to settle after June 30, 2025.

	Crude Oil Commodity Derivative Swaps ⁽¹⁾		Crude Oil Commodity Derivative Collars			
Contract Period	Volume (Bbls/Day)	Weighted Average Price (\$/Bbl)	Collar Call Volume (Bbls/Day)	Collar Put Volume (Bbls/Day)	Weighted Average Ceiling Price	Weighted Average Floor Price (\$/Bbl)
					(\$/Bbl)	
2025:						
Q3	31,913	\$ 72.76	25,054	19,761	\$ 77.43	\$ 69.15
Q4	32,933	72.75	24,766	19,473	77.55	69.15
2026:						
Q1	15,930	\$ 69.84	34,680	27,187	\$ 72.98	\$ 62.94
Q2	11,430	68.11	24,680	17,187	71.35	63.55
Q3	15,430	69.06	19,680	12,187	72.33	65.01
Q4	15,430	69.04	19,680	12,187	72.33	65.01

Includes derivative contracts entered into as of July 25, 2025. This table does not include volumes subject to swaptions and call options, which are crude oil derivative contracts NOG has entered into which may increase swapped volumes at the option of NOG's counterparties. This table also does not include basis swaps. For additional information, see Note 10 to our financial statements included in our Form 10-Q filed with the SEC for the quarter ended June 30, 2025.

The following table summarizes NOG's open natural gas commodity derivative swap contracts scheduled to settle after

Natural Gas Commodity Derivative Swaps⁽¹⁾

Natural Gas Commodity Deriv

Contract Period Volume (MMBTU/Day)

Weighted Average Price (\$/MMBTU) Collar Call Volume (MMBTU/

25.12.2025 Seite 5/24

⁽²⁾ Excludes the impact of a legal settlement (See Note 2 to our financial statements included in our Form 10-Q filed with the SEC for the quarter ended June 30, 2025).

25.12.2025 Seite 6/24

25.12.2025 Seite 7/24

2025:			
Q3	102,929	\$ 3.99	101,828
Q4	108,188	4.09	106,364
2026:			
Q1	87,333	\$ 4.13	114,203
Q2	74,121	3.93	113,348
Q3	70,000	4.02	105,486
Q4	79,891	4.25	76,681
2027:			
Q1	5,000	\$ 3.04	14,833
Q2	5,055	2.96	15,165
Q3	5,000	2.96	15,000
Q4	4,946	2.96	9,946

⁽¹⁾ Includes derivative contracts entered into as of July 25, 2025. This table does not include basis swaps. For additional information, see Note 10 to our financial statements included in our Form 10-Q filed with the SEC for the quarter ended June 30, 2025.

The following table summarizes NOG's open NGL commodity derivative swap contracts scheduled to settle after June 30, 2025.

NGL Contracts

	Swaps		
Contract Period	Volume (BBL)	Wei Ave (\$/B	ghted rage Price BL)
2025:			
Q3	59,800	\$	36.16
Q4	133,400		36.71
2026:			
Q1	92,250	\$	36.00
Q2	106,925		33.32
Q3	96,600		33.03
Q4	80,500		33.32
2027:			
Q1	65,250	\$	32.30
Q2	59,150		30.73

25.12.2025 Seite 8/24

Q3	57,500	30.69
Q4	52.900	30.87

The following table presents NOG's settlements on commodity derivative instruments and unsettled gains and losses on open commodity derivative instruments for the periods presented, which is included in the revenue section of NOG's statement of operations:

	Three Months	End	ded	
	June 30,			
(In thousands)	2025	2	024	
Cash Received on Settled Derivatives	\$ 60,931	\$ 8	,896	
Non-Cash Mark-to-Market Gain (Loss) on Derivatives	67,888	(12,324)
Gain (Loss) on Commodity Derivatives, Net	\$ 128,819	\$ (3,428)
CAPITAL EXPENDITURES & DRILLING ACTIVITY				
(In thousands, except for net well data and dollars per foot)			nree Mor une 30, 2	nths Ended 025
Capital Expenditures Incurred:				
Organic Drilling and Development Capital Expenditures		\$	178,82	0
Ground Game Drilling and Development Capital Expenditures		\$	7,305	
Ground Game Acquisition Capital Expenditures inclusive of pre-closing de	velopment cost	s \$	23,851	
Other		\$	2,261	
Non-Budgeted Acquisitions		\$	63,926	
Net Wells Added to Production			20.8	
Net Producing Wells (Period-End)			1,151.7	7
Net Wells in Process (Period-End)			53.2	
Weighted Average Gross AFE for Wells Elected to		\$	9,606	
Weighted Average Gross AFE for Wells Elected to, normalized for lateral le	ength (\$ per foc	t) \$	841	
SECOND QUARTER 2025 EARNINGS RELEASE CONFERENCE CALL				

In conjunction with NOG's release of its financial and operating results, investors, analysts and other interested parties are invited to listen to a conference call with management on Friday, August 1, 2025 at 8:00 a.m. Central Time.

Those wishing to listen to the conference call may do so via webcast or phone as follows:

Webcast: https://events.q4inc.com/attendee/790034429

Dial-In Number: (800) 715-9871 (US/Canada) and (646) 307-1963 (International)

25.12.2025 Seite 9/24

Conference ID: 4503139 - NOG Second Quarter 2025 Earnings Conference Call

Replay Dial-In Number: (800) 770-2030 (US/Canada) and (647) 362-9199 (International)

Replay Access Code: 4503139 - Replay will be available through August 15, 2025

ABOUT NOG

NOG is a real asset company with a primary strategy of acquiring and investing in non-operated minority working and mineral interests in the premier hydrocarbon producing basins within the contiguous United States. More information about NOG can be found at www.noginc.com.

SAFE HARBOR

This press release contains forward-looking statements regarding future events and future results that are subject to the safe harbors created under the Securities Act of 1933, as amended, and the Securities Exchange Act of 1934, as amended. All statements other than statements of historical facts included in this release regarding NOG's financial position, operating and financial performance, business strategy, dividend plans and practices, plans and objectives of management for future operations, industry conditions, and indebtedness covenant compliance are forward-looking statements. When used in this release, forward-looking statements are generally accompanied by terms or phrases such as "estimate," "project," "predict," "believe," "expect," "continue," "anticipate," "target," "could," "plan," "intend," "seek," "goal," "will," "should," "may" or other words and similar expressions that convey the uncertainty of future events or outcomes. Items contemplating or making assumptions about actual or potential future production and sales, market size, collaborations, and trends or operating results also constitute such forward-looking statements.

Forward-looking statements involve inherent risks and uncertainties, and important factors (many of which are beyond NOG's control) that could cause actual results to differ materially from those set forth in the forward-looking statements, including the following: changes in crude oil and natural gas prices, the pace of drilling and completions activity on NOG's current properties and properties pending acquisition; infrastructure constraints and related factors affecting NOG's properties; general economic or industry conditions, whether internationally, nationally and/or in the communities in which NOG conducts business, including any future economic downturn, supply chain disruptions, the impact of continued or further inflation, disruption in the financial markets, changes in the interest rate environment and actions taken by OPEC and other oil producing countries as it pertains to the global supply and demand of, and prices for, crude oil, natural gas and NGLs; ongoing legal disputes over, and potential shutdown of, the Dakota Access Pipeline; NOG's ability to identify and consummate additional development opportunities and potential or pending acquisition transactions, the projected capital efficiency savings and other operating efficiencies and synergies resulting from NOG's acquisition transactions, integration and benefits of property acquisitions, or the effects of such acquisitions on NOG's cash position and levels of indebtedness; changes in NOG's reserves estimates or the value thereof; disruption to NOG's business due to acquisitions and other significant transactions; changes in local, state, and federal laws, regulations or policies that may affect NOG's business or NOG's industry (such as the effects of tax law changes, and changes in environmental. health, and safety regulation and regulations addressing climate change, and trade policy and tariffs); conditions of the securities markets; risks associated with NOG's 3.625% convertible senior notes due 2029 (the "Convertible Notes"), including the potential impact that the Convertible Notes may have on NOG's financial position and liquidity, potential dilution, and that provisions of the Convertible Notes could delay or prevent a beneficial takeover of NOG; the potential impact of the capped call transaction undertaken in tandem with the Convertible Notes issuance, including counterparty risk; increasing attention to environmental, social and governance matters; NOG's ability to raise or access capital on acceptable terms; cyber-incidents could have a material adverse effect on NOG's business, financial condition or results of operations; changes in accounting principles, policies or guidelines; events beyond NOG's control, including a global or domestic health crisis, acts of terrorism, political or economic instability or armed conflict in oil and gas producing regions; and other economic, competitive, governmental, regulatory and technical factors affecting NOG's operations, products and prices. Additional information concerning potential factors that could affect future results is included in the section entitled "Item 1A. Risk Factors" and other sections of NOG's most recent Annual Report on Form 10-K for the year ended December 31, 2024, and Quarterly Report on Form 10-Q, as updated from time to time in amendments and subsequent reports filed with the SEC, which describe factors that could cause NOG's actual results to differ from those set forth in the forward-looking statements.

NOG has based these forward-looking statements on its current expectations and assumptions about future

25.12.2025 Seite 10/24

events. While management considers these expectations and assumptions to be reasonable, they are inherently subject to significant business, economic, competitive, regulatory and other risks, contingencies and uncertainties, most of which are difficult to predict and many of which are beyond NOG's control. Accordingly, results actually achieved may differ materially from expected results described in these statements. NOG does not undertake any duty to update or revise any forward-looking statements, except as may be required by the federal securities laws.

CONDENSED STATEMENTS OF OPERATIONS

(UNAUDITED)

	Three Months Ended			
	June 30,			
(In thousands, except share and per share data)	2025		2024	
Revenues				
Oil and Gas Sales	\$574,369	(\$561,025	
Gain (Loss) on Commodity Derivatives, Net	128,819		(3,428)
Other Revenues	3,621		3,169	
Total Revenues	706,809		560,766	
Operating Expenses				
Production Expenses	121,430		100,859	
Production Taxes	35,616		48,589	
General and Administrative Expenses	15,628		13,538	
Legal Settlement Expense	33,091		-	
Depletion, Depreciation, Amortization and Accretion	205,741		176,612	
Impairment of Oil and Gas Assets	115,576		-	
Other Expenses	3,561		2,232	
Total Operating Expenses	530,643		341,830	
Income From Operations	176,166		218,936	
Other Income (Expense)				
Interest Expense, Net of Capitalization	(44,435)	(37,696)
Gain (Loss) on Unsettled Interest Rate Derivatives, Net	1		-	
Other Income	46		63	
Total Other Expense, Net	(44,388)	(37,633)
Income Before Income Taxes	131,778		181,303	
Income Tax Expense	32,193		42,746	

25.12.2025 Seite 11/24

25.12.2025 Seite 12/24

25.12.2025 Seite 13/24

25.12.2025 Seite 14/24

25.12.2025 Seite 15/24

Net Income	\$99,585	\$138,556		
Net Income Attributable to Common Stockholders	\$99,585	\$138,556		
Net Income Per Common Share - Basic	\$1.02	\$1.38		
Net Income Per Common Share - Diluted	\$1.00	\$1.36		
Weighted Average Common Shares Outstanding - Basic	98,060,40	7 100,266,4	462	
Weighted Average Common Shares Outstanding - Dilute	d 99,394,53	9 101,985,0	074	
CONDENSED BALANCE SHEETS				
(UNAUDITED)				
(In thousands, except par value and share data)	Jı	ıne 30. 2025 [December 31, 2	2024
Assets		3.10 00, 2020 1	2000111001 01, 2	.02 :
Current Assets:				
Cash and Cash Equivalents	\$	25,856	8,933	
Accounts Receivable, Net		410,245	389,673	
Advances to Operators		24,641	12,291	
Prepaid Expenses and Other		6,517	5,271	
Derivative Instruments		109,281	46,525	
Income Tax Receivable		11,817	38,050	
Total Current Assets		588,357	500,743	
Property and Equipment:				
Oil and Natural Gas Properties, Full Cost Method of Acco	ounting			
Proved		10,850,664	10,307,376	
Unproved		35,307	42,702	
Other Property and Equipment		8,678	8,197	
Total Property and Equipment		10,894,649	10,358,275	
Less - Accumulated Depreciation, Depletion and Impairm	ent	(5,801,503)	(5,276,105)
Total Property and Equipment, Net		5,093,146	5,082,170	
Derivative Instruments		1,311	9,832	
Other Noncurrent Assets, Net		19,679	11,077	
Total Assets	\$	5,702,493	5,603,822	
Liabilities and Stockholders' Equity				
Current Liabilities:				

25.12.2025 Seite 16/24

Accounts Payable	\$173,911	\$ 202,866
Accrued Liabilities and Other	310,162	321,489
Derivative Instruments	4,124	19,915
Total Current Liabilities	488,197	544,270
Long-term Debt, Net	2,365,942	2,369,294
Deferred Tax Liability	298,749	228,038
Derivative Instruments	86,187	93,606
Asset Retirement Obligations	48,376	45,907
Other Noncurrent Liabilities	2,023	2,272
Total Liabilities	\$3,289,474	\$ 3,283,387
Commitments and Contingencies		
Stockholders' Equity		
Common Stock, Par Value \$0.001; 270,000,000 Shares Authorized	d;	
97,594,682 Shares Outstanding at 6/30/2025	500	501
99,113,645 Shares Outstanding at 12/31/2024		
Additional Paid-In Capital	1,731,434	1,877,416
Retained Earnings	681,085	442,518
Total Stockholders' Equity	2,413,019	2,320,435
Total Liabilities and Stockholders' Equity	\$5,702,493	\$ 5,603,822
Non CAAR Financial Macanina		

Non-GAAP Financial Measures

Adjusted Net Income, Adjusted EBITDA and Free Cash Flow are non-GAAP measures. NOG defines Adjusted Net Income as income before income taxes, excluding (i) (gain) loss on unsettled commodity derivatives, net of tax, (ii) (gain) loss on extinguishment of debt, net of tax, (iii) contingent consideration (gain) loss, net of tax, (iv) acquisition transaction costs, net of tax, (v) (gain) loss on unsettled interest rate derivatives, net of tax, and (vi) impairment of long-lived assets, net of tax. NOG defines Adjusted EBITDA as net income before (i) interest expense, (ii) income taxes, (iii) depreciation, depletion, amortization and accretion, (iv) non-cash stock-based compensation expense, (v) (gain) loss on extinguishment of debt, (vi) contingent consideration (gain) loss (vii) acquisition transaction costs, (viii) (gain) loss on unsettled interest rate derivatives, (ix) (gain) loss on unsettled commodity derivatives, (x) impairment of long-lived assets, and (xi) other non-cash adjustments. NOG defines Free Cash Flow as cash flows from operations before changes in working capital and other items, less (i) capital expenditures, excluding non-budgeted acquisitions and changes in accrued capital expenditures and other items. A reconciliation of each of these measures to the most directly comparable GAAP measure is included below.

Management believes the use of these non-GAAP financial measures provides useful information to investors to gain an overall understanding of current financial performance. Management believes Adjusted Net Income and Adjusted EBITDA provide useful information to both management and investors by excluding certain expenses and unrealized commodity gains and losses that management believes are not indicative of NOG's core operating results. Management believes that Free Cash Flow is useful to investors as a measure of a company's ability to internally fund its budgeted capital expenditures, to service or incur

25.12.2025 Seite 17/24

additional debt, and to measure success in creating stockholder value. In addition, these non-GAAP financial measures are used by management for budgeting and forecasting as well as subsequently measuring NOG's performance, and management believes it is providing investors with financial measures that most closely align to its internal measurement processes. The non-GAAP financial measures included herein may be defined differently than similar measures used by other companies and should not be considered an alternative to, or more meaningful than, the comparable GAAP measures. From time to time NOG provides forward-looking Free Cash Flow estimates or targets; however, NOG is unable to provide a quantitative reconciliation of the forward looking non-GAAP measure to its most directly comparable forward looking GAAP measure because management cannot reliably quantify certain of the necessary components of such forward looking GAAP measure. The reconciling items in future periods could be significant.

Reconciliation of Adjusted Net Income

	Three Months Ended	
	June 30,	
(In thousands, except share and per share data)	2025	2024
Income Before Income Taxes	\$131,778	\$181,303
Add:		
Impact of Selected Items:		
(Gain) Loss on Unsettled Commodity Derivatives	(67,888)	12,324
Acquisition Transaction Costs	1,046	2,112
Gain on Unsettled Interest Rate Derivatives	(1)	-
Impairment of Oil and Gas Assets	115,576	-
Adjusted Income Before Adjusted Income Tax Expense	180,511	195,739
Adjusted Income Tax Expense (1)	(44,225)	(47,956)
Adjusted Net Income (non-GAAP)	\$136,286	\$147,783
Weighted Average Shares Outstanding - Basic	98,060,407	100,266,462
Weighted Average Shares Outstanding - Diluted	99,394,539	101,985,074
Less:		
Dilutive Effect of Convertible Notes (2)	-	738,227
Weighted Average Shares Outstanding - Adjusted Diluted	99,394,539	101,246,847
Income Before Income Taxes Per Common Share - Basic	\$1.34	\$1.81
Add:		
Impact of Selected Items	0.50	0.14
Impact of Income Tax	(0.45)	(0.48)
Adjusted Net Income Per Common Share - Basic	\$1.39	\$1.47
Income Before Income Taxes Per Common Share - Adjusted Dilute	ed\$1.33	\$1.79
Add:		

25.12.2025 Seite 18/24

25.12.2025 Seite 19/24

25.12.2025 Seite 20/24

25.12.2025 Seite 21/24

25.12.2025 Seite 22/24

Impact of Selected Items	0.49	0.14	
Impact of Income Tax	(0.45) (0.47)
Adjusted Net Income Per Common Share - Adjusted Diluted	\$1.37	\$1.46	

⁽¹⁾ For the three months ended June 30, 2025 and June 30, 2024, this represents a tax impact using an estimated tax rate of 24.5%.

the capped calls.

Reconciliation of Adjusted EBITDA

Reconciliation of Adjusted EBITDA				
	Three Mon June 30,	Three Months Ended June 30,		
(In thousands)	2025	2024		
Net Income	\$99,585	\$138,556		
Add:				
Interest Expense	44,435	37,696		
Income Tax Expense	32,193	42,747		
Depreciation, Depletion, Amortization and Accretion	205,741	176,612		
Non-Cash Stock-Based Compensation	3,729	3,026		
Other Adjustments	6,000	-		
Acquisition Transaction Costs	1,046	2,112		
Gain on Unsettled Interest Rate Derivatives	(1)	-		
(Gain) Loss on Unsettled Commodity Derivatives	(67,888)	12,324		
Impairment of Oil and Gas Assets	115,576	-		
Adjusted EBITDA	\$440,416	\$413,073		
Reconciliation of Free Cash Flow				
		Three Months Ended June 30,		
(In thousands)	20	25		
Net Cash Provided by Operating Activities	\$ 36	2,112		
Exclude: Changes in Working Capital and Other Items (1) (23,)	
Less: Capital Expenditures (2)	(21	12,234)	
Free Cash Flow	\$ 12	6,178		

25.12.2025 Seite 23/24

Weighted average shares outstanding - diluted, on a GAAP basis, includes diluted shares attributable to the Company's Convertible Notes due 2029. However, the offsetting impact of the capped call transactions that (2) the Company entered into in connection therewith is not recognized on a GAAP basis. As a result, for purposes of this calculation, the Company excludes the dilutive shares to the extent they would be offset by

- (1) Excludes the net impact of a legal settlement receivable (See Note 2 to our condensed financial statements on Form 10-Q for quarter ended June 30, 2025).
- (2) Capital expenditures are calculated as follows:

		nree Months Ended une 30,	
(In thousands)		2025	
Cash Paid for Capital Expenditures	\$	327,361	
Less: Non-Budgeted Acquisitions		(61,555)
Plus: Change in Accrued Capital Expenditures and Othe	r	(53,572)
Capital Expenditures	\$	212,234	

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25.12.2025 Seite 24/24