

General Meeting COVID-19 Update

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Royal Dutch Shell plc ("Shell") published a circular on 15 November 2021 which includes a notice of a General Meeting to be held at Rotterdam Ahoy, Ahoyweg 10, 3084 BA Rotterdam, the Netherlands at 10:00 (Dutch time), 09:00 (UK time) on December 10, 2021 (the "Circular").

Unfortunately, since publication of the Circular, COVID-19 public transmission concerns have only intensified making it more imperative to take all steps we deem necessary to protect the health and safety of our shareholders, employees and GM staff as well as the public.

Shell's Articles of Association do not permit virtual only meetings if physical attendance is permitted by national legislation. Therefore, Shell must conduct the meeting in accordance with the Dutch government's COVID-19 related public health measures and public health advice. At the date of this announcement, the Dutch government permits public gatherings up to 1,250 persons.

However, safety is our priority interest - and that applies to our shareholders, our employees, all GM support staff and the public. With that context, we respectfully urge shareholders to reflect on whether physically attending the meeting is in theirs and the public's best interest. We strongly recommend you watch the meeting webcast in the safety of your homes and exercise your GM voting rights online, ahead of the meeting (see below for further information).

Shareholders are reminded that in order to attend the General Meeting in person, they must present a COVID-19 certificate via the CoronaCheck app or equivalent for other jurisdictions, and comply with any other COVID-19 measures the venue or Shell may impose.

Due to COVID-19 considerations, the meeting will focus solely on the formal business set out in the Notice of Meeting. Regrettably that means we will not hold presentations, nor will we provide the usual buffet lunch after the meeting.

If any circumstances change, including if legislation is introduced to prohibit or severely restrict public gatherings, Shell reserves the right to act upon changes which may be relevant for the purpose of the General Meeting. To the extent Shell does make further changes to the arrangements for the General Meeting, it will communicate these via a regulatory information service and its website.

Given the continuously evolving COVID-19 situation, shareholders are encouraged to register in the "Keep up to date with Shell" section of the Shell website at www.shell.com/investors to receive information regarding the General Meeting including any further changes and updates.

Linda Coulter
Company Secretary

GENERAL MEETING - ONLINE OPTIONS

The General Meeting will be broadcast live at 10.00 (Dutch time), 09.00 (UK time) on Friday December 10, 2021. Shareholders, or those that simply want to watch the General Meeting, should log on to www.shell.com/gm/webcast and follow the online instructions.

Shareholders with Registered shares in their own name or persons holding their shares through the Royal Dutch Shell Corporate Nominee

Those in this group that want to vote, or ask questions at the General Meeting, should access the virtual meeting at <https://web.lumiagm.com> using the details that were sent to them with either their Notice of Meeting or Notice of Availability.

ENQUIRIES

Shell Media Relations
International, UK, European Press:
+44 20 7934 5550

For questions on the Simplification, please call the Shareholder Helpline:
0800 085 4975 (UK)
+44 800 085 4975 (for those outside of the UK)

For questions relating to the General Meeting, please email hybrid.help@equiniti.com
If your shares are held through a third-party agent or nominee, you are urged to speak directly to the agent or nominee about how to exercise the votes that attached to those shares and/or how to attend the General Meeting.

Notes to editors:

Use of terms

The companies in which Royal Dutch Shell plc directly and indirectly owns investments are separate legal entities. In this announcement "Shell" is sometimes used for convenience where references are made to Royal Dutch Shell plc and its subsidiaries in general. Likewise, the words "we", "us" and "our" are also used to refer to Royal Dutch Shell plc and its subsidiaries in general or to those who work for them. These terms are also used where no useful purpose is served by identifying the particular entity or entities.

Forward looking statements

This announcement contains forward-looking statements (within the meaning of the U.S. Private Securities Litigation Reform Act of 1995) concerning the financial condition, results of operations and businesses of Shell. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements are statements of future expectations that are based on management's current expectations and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in these statements. Forward-looking statements include, among other things, statements concerning the potential exposure of Shell to market risks and statements expressing management's expectations, beliefs, estimates, forecasts, projections and assumptions. These forward-looking statements are identified by their use of terms and phrases such as "aim", "ambition", "anticipate", "believe", "could", "estimate", "expect", "goals", "intend", "may", "milestones", "objectives", "outlook", "plan", "probably", "project", "risks", "schedule", "seek", "should", "target", "will" and similar terms and phrases. There are a number of factors that could affect the future operations of Shell and could cause those results to differ materially from those expressed in the forward looking statements included in this announcement, including (without limitation): (a) price fluctuations in crude oil and natural gas; (b) changes in demand for Shell's products; (c) currency fluctuations; (d) drilling and production results; (e) reserves estimates; (f) loss of market share and industry competition; (g) environmental and physical risks; (h) risks associated with the identification of suitable potential acquisition properties and targets, and successful negotiation and completion of such transactions; (i) the risk of doing business in developing countries and countries subject to international sanctions; (j) legislative, judicial, fiscal and regulatory developments including regulatory measures addressing climate change; (k) economic and financial market conditions in various countries and regions; (l) political risks, including the risks of expropriation and renegotiation of the terms of contracts with governmental entities, delays or advancements in the approval of projects and delays in the reimbursement for shared costs; (m) risks associated with the impact of pandemics, such as the COVID-19 (coronavirus) outbreak; and (n) changes in trading conditions. No assurance is provided that future dividend payments will match or exceed previous dividend payments. All forward-looking statements contained in this announcement are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. Readers should not place undue reliance on forward-looking statements. Additional risk factors that may affect future results are contained in Royal Dutch Shell plc's Form 20-F for the year ended 31 December 2020 (available at www.shell.com/investor and www.sec.gov). These risk factors also expressly qualify all forward-looking statements contained in this announcement and should be considered

by the reader. Each forward-looking statement speaks only as of the date of this announcement, December 7, 2021. Neither Shell nor any of its subsidiaries undertake any obligation to publicly update or revise any forward-looking statement as a result of new information, future events or other information. In light of these risks, results could differ materially from those stated, implied or inferred from the forward-looking statements contained in this announcement.

The contents of websites referred to in this announcement do not form part of this announcement. We may have used certain terms, such as resources, in this announcement that the United States Securities and Exchange Commission (SEC) strictly prohibits us from including in our filings with the SEC. Investors are urged to consider closely the disclosure in our Form 20-F, File No 1-32575, available on the SEC website www.sec.gov.

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